



SECURITY PAPERS LIMITED

Corporate Briefing Session

October 6th, 2025



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LIMITED



**60 YEARS OF SERVICE,
QUALITY AND RELIABILITY**

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Contents & Format of Presentation

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Profile of
Company



Strategic/
Operational
Developments



Details of
Financial
Information



Question &
Answers



Profile of the Company

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The Company's Profile

- Security Papers Limited is a strategic Company engaged in the business of manufacturing security paper for Banknotes and Other Security Paper products.
- The Company head office and manufacturing facility is situated in Karachi, Pakistan.
- The geographical presence of its customers are Karachi, Lahore, Gujranwala, Faisalabad, Islamabad and other major cities of the country.

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Organizational Overview



Organizational Overview and
External Environment



Vision Statement

To be a nationally and internationally recognized and accepted Security Paper producing organization, providing highest quality paper to our customers, both in Pakistan and abroad.

Mission Statement

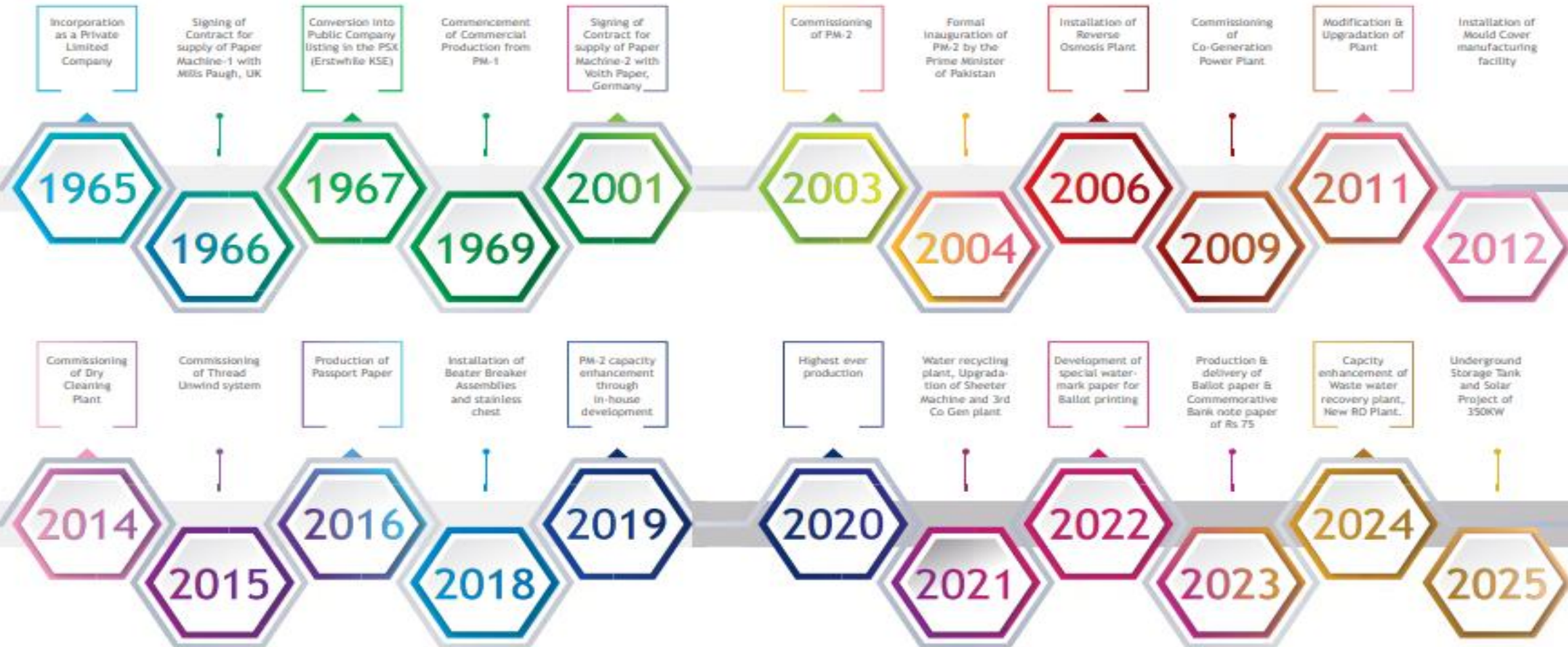
Our Mission is to exceed the expectation of our Customers in producing, with security and efficiency, highest quality paper products, employing international best practices and applying an integrated approach to Product Research & Development, Manufacturing Technology, Operations Management, Counterfeit deterrence, Materials Procurement, Human Resource Management, Financial Management and information systems.

Core values

- Striving for continuous improvement and innovation with commitment and responsibility.
- Treating shareholders/stakeholders with respect, courtesy and competence.
- Practicing highest personal and professional integrity.
- Maintaining teamwork, trust and support, with open and candid communication.
- Ensuring cost consciousness in all decisions and operations.

History of Major Events

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Significant Events During the Year

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338th Board Meeting held on July 30, 2024 for approving Annual Audited Financial Statements.

59th Annual General Meeting held on September 25, 2024 for FY 2024-25.

Holding of Corporate Briefing Session (CBS) of FY 2024-25 was held on October 10, 2024.

340th Board Meeting held on October 21, 2024 for approving Q-1 Financial Statements.

343rd Board Meeting held January 30, 2025 approving the Q-2 Financial Statements.

9th Extraordinary General Meeting held on February 21, 2025 related to upgradation of PM-2 Project, which was adjourned till March 1, 2025, with the consent of the shareholders.

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347th Board Meeting held on July 30, 2025, for approving the Annual Audited Financial Statements for the FY ended June 30, 2025 and the Annual Budget for the FY 2025-26.

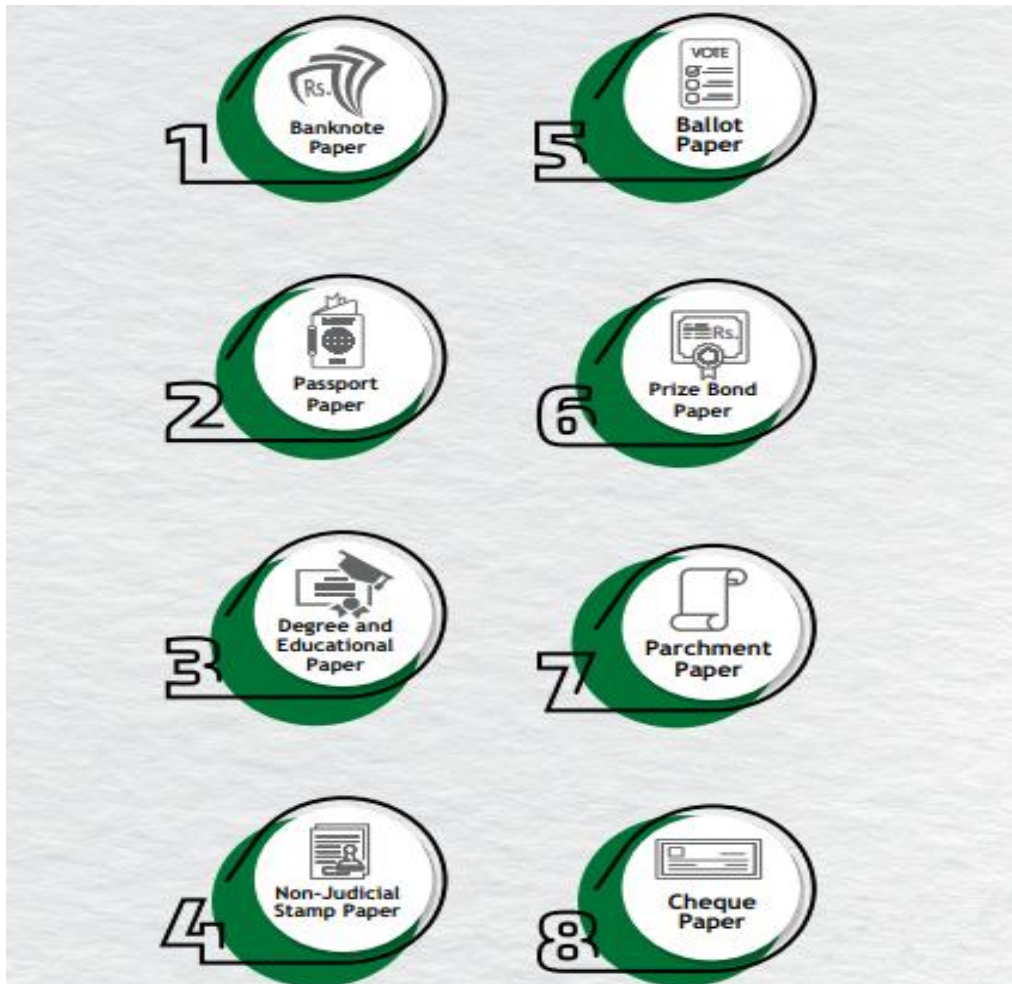
Holding of Corporate Briefing Session (CBS) of FY 2024-25 was held on May 5, 2025.

345th Board Meeting held April 29, 2025 for approving Q-3 Financial Statements.

8th Reconvened Extraordinary General Meeting held on March 27, 2025 for the purpose of election of directors, which stood concluded with the consent of the shareholders without elections being held in view of the restraint imposed on the Company from holding elections imposed by order dated March 25, 2025 passed by the Honourable High Court of Sindh on the SECP's application filed in Miscellaneous Appeal No. 27 of 2025.

9th Reconvened Extraordinary General Meeting held on March 01, 2025 for approving upgradation of PM-2 Project.

Product Portfolio



Major Customer

**Pakistan Security Printing Corporation
(Pvt) Limited**

**National Security Printing Company
(Pvt) Limited**

Election Commission of Pakistan

**Universities & Education Boards – All
over**

Corporate Awards History



**SURPASSING
THE BEST**

- 24th Position PSX Top Companies Award for 2023
- 2nd Position Best Corporate Report Award 2023
- Best Sustainability Award (Merit Certificate 2023)
- 39th Corporate Excellence Award of MAP
- 18th Health and Safety Award 2023
- 7th Climate Change Adaptation Award 2024
- 22nd Annual Environmental Excellence Award 2025
- 14th Fire and Safety Award 2024
- 17th Corporate Social Responsibility Award 2024
- Women Empowerment and Gender Equality Recognition Award 2025

Governance



Governance



Board of Directors

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NON-EXECUTIVE DIRECTORS

CHAIRMAN

Mr. Mohammad Aftab Manzoor

DIRECTORS

Mr. Jamal Nasim

Mr. Hamid Bazargan

Mrs. Pernur Alaybeyoğlu

Mr. Hafiz Mohammad Yousaf

Mr. Shafqaat Ahmed

Mr. Arshad Mehmood Bhatti

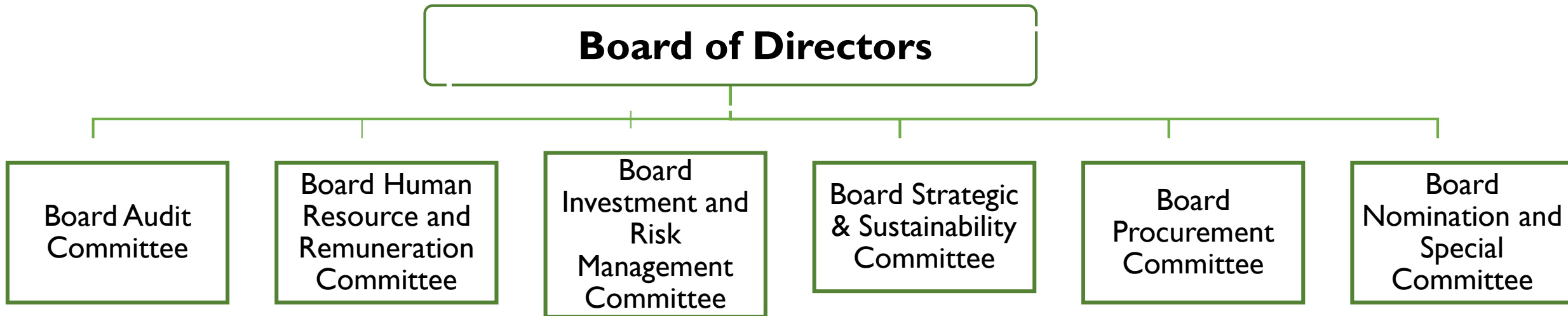
Mr. Munir Ahmed

EXECUTIVE DIRECTOR - CHIEF EXECUTIVE OFFICER

Mr. Imran Qureshi

Board Committees

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Board's Approved Policies

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Corporate
Social
Responsibility
Policy

Sexual
Harassment
Policy

Investment
Policy
Guidelines

Risk
Management
Policy

Insider Trading
Policy

Directors'
Remuneration
Policy

Whistle
Blowing Policy

Related Party
Transactions
Policy

Communication &
Disclosure Policy

Environmental
Policy

Occupational
Health & Safety
Policy

Quality Policy

IT Governance
Policy

Policy for Record and
Archive Management

Diversity, Equity, and
Inclusion Policy

Succession Planning
Policy

Welfare Fund (Employee
WF) Policy

Strategic & Operational Development



**Strategy and Resource
Allocation**



Strategic Planning Process

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Supply Chain KPIs

- Inventory turnover rate
- Raw Materials (RM) forecast accuracy
- RM Stockout frequency
- Supplier on-time In-full deliveries
- Cost savings
- Supplier Contract compliance rate
- Warehousing space utilization
- Warehousing - FIFO compliance
- Inventory record Accuracy

Operational KPIs

- Prompt completion of the customer's order
- Continuous Reduction of production losses
- Maximum waste recycling
- Control of production costs
- Predictive Maintenance regime
- Improve production efficiency of plants

Financial KPIs

- Timely financial reporting
- Efficient receivables management
- Operational cash flow management
- Higher ROI of Company's surplus funds
- Corporate tax management

Sales KPIs

- Customer satisfaction
- Delivery of high-quality paper
- Increase in net sales value
- Increase in sales volume

HR & Administration KPIs

- Employee engagement
- Diversity, equity and inclusion
- Employee development & capacity building
- Talent management & succession Planning
- Clean environment and safety for smooth operations

Health, Safety & Environment KPIs

- Reduce injuries and monitor injury trends
- Safety training compliance
- Permit to work compliance
- Safety observations and closure
- Safety inspections and audits
- Risk Assessments and JSA



Strategic Goals



Goals & Strategy in Place	Key Indicators
Customer Satisfaction: We are committed to delivering unmatched customer satisfaction through exceptional quality products and service excellence.	Quality Assurance & Audits - Continuous improvements to maintain world-class standards International Certifications - Aligning with global benchmarks for quality Timely Delivery - Meeting desired supply schedule Customer Feedback - Listening, improving, and exceeding expectations
Employees: Enhance Employee Engagement and Performance to drive business outcomes	Attracting and retaining top talent Developing High Performance Workforce Fostering a positive and inclusive environment
Risk Management: Enterprise Risk Management Business Continuity Planning	Identification of high risks areas Residual rating of risks Identification of maximum probable loss of risks
Continuous Improvement: KAIZEN 5S Methodology Preventive and predictive maintenance	Cost reduction Increase in profit Time saving Safety
Operational Efficiency: Reduce usage of raw material, energy consumption and costs by optimally utilizing available resources for lower cost and increased efficiency	Order fulfilment time Reduction of production losses Waste recycling Control of cost of production / cost per unit of production Profit margins
Shareholders Safeguard shareholders' interests by maintaining a healthy and viable business	Earnings per share Dividend per share
Corporate Social Responsibility Promote the social development of the communities we serve by providing financial and non-financial support for welfare, education, health, and overall development across the Country.	Board-approved CSR Policy Number of participants in community outreach initiatives, health, education, and welfare etc. Initiatives that foster diversity and inclusion Company-wide cash and in-kind contributions Encourage employee engagement and volunteerism

Future Outlook

Looking ahead to 2026, Pakistan's economic prospects appear cautiously optimistic. The GDP growth rate is projected to be around 3.6%. The government's focus on policy reforms, fiscal discipline, and enhancing export competitiveness will play a crucial role in driving economic stability. However, challenges such as geopolitical tensions, climate hazards, and maintaining consistent policy implementation remain. With the right measures, Pakistan has the potential to achieve sustainable growth and improve its economic outlook in the coming year.

The Board is focused on improving performance at work place and the Company is well poised to encounter future challenges through various measures including innovation, planning, cost controlling, operational analysis, expanding product base and prudent financial management.

During the year the members of the Company, in extra ordinary general meeting, have approved capital investment of PKR 3.4 billion, including Euro: 8.3 million for upgradation of paper making machine (PM-2). Subsequently, the Company has signed an agreement with M/s Giesecke + Devrient Currency Technology GmbH, Germany. The upgraded machinery would enable the Company to manufacture Banknote paper with enhanced features as per the key customer's demand. The Company remains committed to staying at the forefront of industry trends, fostering innovation, and contributing to a safe and sustainable future. We draw inspiration from our resilient team, the trust of our customers, and the opportunities ahead. Guided by excellence and socio-economic development we strive for quality improvement, innovations and opportunities in a challenging macroeconomic, political and social environment to improve productivity and enhance shareholders value.

Sustainability

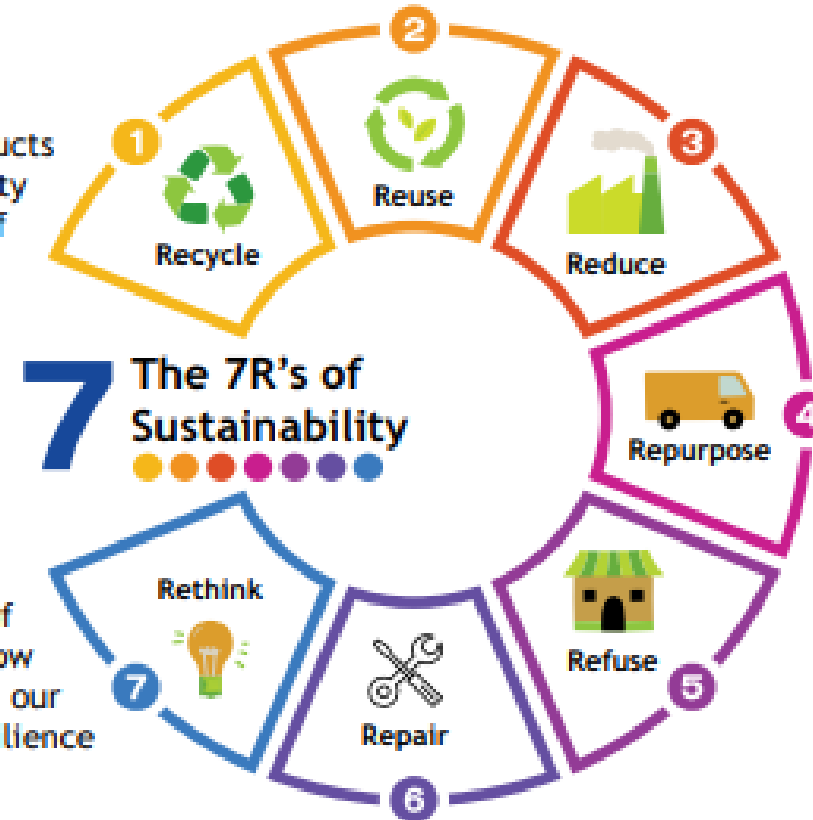


Environmental, Social and Governance (ESG)

The Company has strategic nature of operations as its products are of highest national importance. Therefore, the security of products, its production facilities and human capital is of prime concern for the management. For sustainable business growth and to evaluate the extent to which an organization works on behalf of social goals that is beyond maximize profits for the shareholders and include factors identified in organization context including diversity, human rights, consumer protection, management structure employee relations climate change and sustainability etc.

To extend the scope of sustainability we believe in 7R's of sustainability, the models necessary to ensure the survival of the human race and planet earth. This includes ways to slow or reverse pollution, conserve natural resources and protect our environment and comply with Pakistan National Climate Resilience and Adaptation Plan 2023-2030.

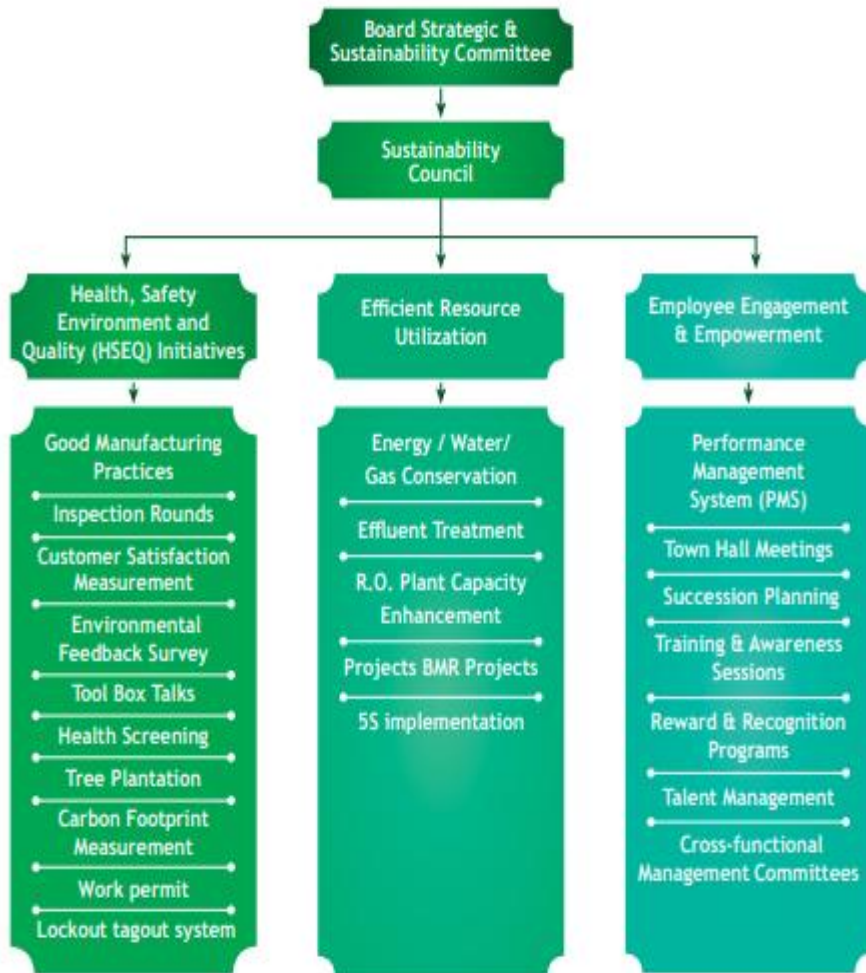
The Company has established a comprehensive Integrated Management System which comprises of Quality, Environment and Occupational Health & Safety Management Systems based on International Standards of ISO 9001:2015, ISO 14001:2015, ISO 45001:2018 respectively.



Sustainability and SPL

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Structure and Operation of the Sustainability Process at SPL



7th Climate Change & Green Finance Award 2024

SPL has won "7th Climate change adaptation and green finance award 2024", as "Best Sustainability Initiative Firm" conferred by The Prospective Future Forum Private Limited during "Climate Change & Green Finance Summit & Awards 2024" on Sep 30, 2024

which focused, enhancing the role of business in finding strategic solutions to the impacts of climate change on development through:

- Awareness;
- Capacity Building; and
- Research & Development



Women Empowerment and Gender Equality Recognition Award 2025



Lost Time Injury Accidents

Factors	2024-25		2023-24	
	No of Incidents	% by Gender Category	No of Incidents	% by Gender Category
Incident affecting female workforce	-	-	-	-
Incident affecting male workforce	2 Minor Incidents	0.77%	-	-
Incident affecting property / equipment	-	-	-	-
Total	2	0.77%	-	-

Value of investment in sustainability projects

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Projects	2024 - 25 (PKR in MN)
<u>Projects Initiated during the Period</u>	
Development of RO Bores	44 MN
Water storage tank	65 MN
Upgradation of Mould Embossing Machine	205 MN
Automatic Fire Incinerator	12.134 MN
Upgradation of Paper making Machine (PM-2)	Euro: 8.2 MN
<u>Projects Completed During The Year</u>	
Solar Power Projects	9.4 MN
New RO Plant with additional Bores	48 MN
Upgradation of waste water recycling plant 350,000 GPD	133 MN
Dual Fired Burner	37 MN
Upgradation of CNC Milling machine	3 MN

Financial Information



Analysis of
Financial Information



Financial Highlights 2024-25

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Rs. in Mn

Particulars	June 30, 2025	June 30, 2024
Sales	7,871	7,312
Gross Profit	2,204	2,047
Other Income	916	1013
Profit after taxation	1,524	1,489
Earning per share (Rs.)	25.72	25.12

For the Year Ended June 30, 2025

Rs. in Mn

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Particulars	June 30, 2025	June 30, 2024	Increase / (Decrease)	
Sales	7,871	7,312	559	8%
Cost of Sales	(5,667)	(5,264)	402	8%
Gross Profit	2,204	2,047	157	8%
Administrative expenses	(502)	(472)	29	6%
Other income	916	1,013	(97)	(10%)
Other expenses & finance cost	(204)	(196)	9	4%
Profit before taxation	2,414	2,392	23	1%
Taxation	(890)	(903)	(12)	(1%)
Profit after taxation	1,524	1,489	35	2.4%
<i>Earning per share - Rs</i>	25.72	25.12	0.59	2.4%

Financial Highlights 2024-25

Rs. in Mn

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Particulars	June 30, 2025	June 30, 2024
Fixed assets	2,012	1,840
Investments	3,808	3,426
Total long-term assets	5,820	5,266
Current assets	5,530	5,276
Total assets	11,350	10,542
Long term-liabilities	323	289
Current liabilities	2,026	2,033
Total liabilities	2,349	2,322
Share holders' equity	9,001	8,220
Total liabilities & Shareholders' equity	11,350	10,542
<u>Break up Value</u>	<u>151.90</u>	<u>138.73</u>

Q & A

Thank You